

Mr. John Jenkins, Chairman  
MassDOT Board of Directors  
10 Park Plaza  
Boston, Ma. 02116

February 11, 2015

Dear Chairman Jenkins:

Please consider this my letter of resignation as the MBTA General Manager and Rail & Transit Administrator, effective April 11, 2015. Thank you and the entire MassDOT Board for your confidence and support.

During these past two years-plus, it has been an absolute pleasure and honor to serve with and lead this dedicated team of transit professionals and public servants. In my almost forty years in this industry, I have not worked at a public transportation system with such a personal connection to the people and communities it serves. For me, the special "X Factor" at the "T" will always be its people.

Over the next sixty (60) days, I will work with you, and the Board, to effect a smooth transition. During this period, I will place priority attention on working with our team to: return "T" services to normalcy following these unprecedented weather conditions; develop the first cut of an emergency enhancement and resiliency plan, including a peer "best" practices assessment to be conducted in coordination with the American Public Transportation Association (APTA); and, finalize the FY 2016 Budget Proposal. It goes without saying that the MassDOT Board and the new Administration can count on me to stay fully engaged throughout this period.

As I look forward to my next chapter -- starting with some quality family time-- I want to again thank you and the entire Board for your confidence and

support. No question, much more remains to be done to achieve the modern, and first-class public transportation system that all want and deserve. At the same time, on a personal professional note, the opportunity to be a part of the Patrick administration transportation team; and share in a small part of the transportation gains over the past several years has been more than worth the effort.

It has truly been my honor to serve the Commonwealth and work with this extraordinary team.

Sincerely,



Beverly A. Scott, Ph.D.

cc: Director Dominic Blue  
Director Joseph Bonfiglio  
Director Robin Chase  
Director Janice Loux  
Secretary Stephanie Pollack  
Director Andrew Whittle